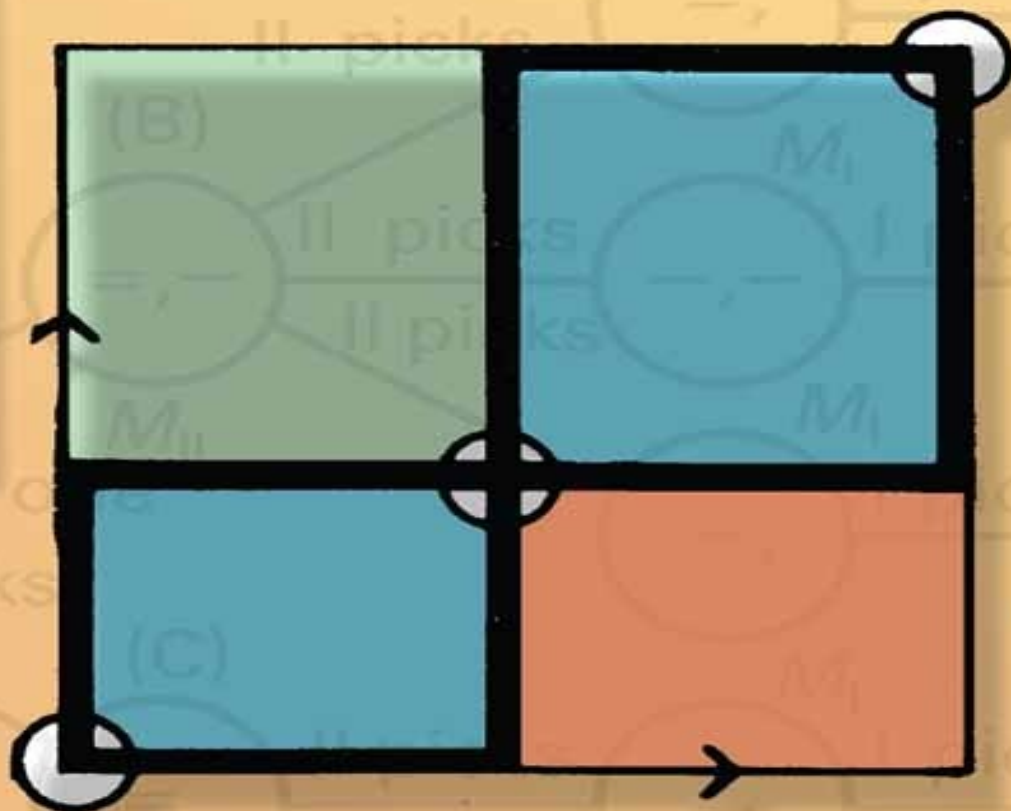


GAMES, THEORY AND APPLICATIONS

L. C. THOMAS



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To Carey, Iris, Fred and Glenys,
and in memory of Eunice

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Author's Preface

The preface of a book is positioned first, written last, and read little. It should also be the author's guide to and *raison d'être* for the following manuscript. So here goes.

The theory of games, as a way of modelling problems with two or more decision-makers involving originated at the end of the Second World War, though the playing of games themselves has been one of the enduring strands in the history of mankind. At the same time as game theory was being developed, new mathematical techniques were being invented in other types of decision-making. The whole area of 'applicable mathematics' has continued to be one of the most active branches of research and development up to the present day. Game theory, despite an uneven reputation during this period, has continued to develop, in depth of understanding and breadth of applications.

Its fascination, for me, is that it is the one area where quite difficult logical ideas can be expressed rigorously, with the minimum of mathematical sophistication. These ideas can be quickly comprehended because there are manifestations of them in real life, with which people are familiar. Thus, of itself, game theory has much to recommend it, apart from its applications. However, it is the applications which are of paramount importance. Games can be used as models of situations as diverse as international conflict, advertising budgets, pricing policy, airport loading fees, and the evolution of animal behaviour. In some cases, the analysis of the game will lead to a specific strategy for each participant being considered as his best way of playing the game: in other games and types of analysis, all that can be done is an exploration of what were the players' understanding of each other in order for a certain outcome to occur. So there is something for everyone.

The book evolved from a lecture course I have given for several years to undergraduates at Manchester. The students came from many different departments—mathematics, science, economic accountancy, liberal studies, and psychology. Thus, the book assumes a modest mathematical background—an ability to differentiate and integrate simple functions, the idea of maxima and minima of functions, familiarity with matrix notation (though not the properties of matrices) and summation signs, and a basic knowledge of probability. Although my upbringing means I like to use theorems and lemmas to structure and point out the important results, proofs are only given where they can be understood with this background, and employ ideas and techniques which are used again in the text.

The book's aim is to give an introduction to game theory to as wide a numerate audience as possible. Thus, I do not concentrate on linear programming solution techniques, which would weight more towards the mathematician; and I treat the economic applications of game theory, which several authors have concentrated on, as only one of several such applications.

[Chapter 1](#) introduces the terminology of game theory and some examples of games which will recur throughout the book. [Chapters 2, 3, and 4](#) give the theory of two-person and n -person games. The remaining chapters are independent of one another, but do use the theory developed in the first few chapters. However, I do point out connections between work in different chapters when they arise. All chapters end with a section of further reading which indicates where one can pursue the ideas of the chapter further, and some problems. I have included solutions to the problems to encourage the reader to attempt them. Doing the problems is the way of proving you understand the ideas in the text.

I am grateful to my colleagues Doug White, Roger Hartley, and Chris Birchenall for many useful conversations. I am especially grateful to Simon French, who taught a course from the draft of the book for a year, and whose comments and corrections of my errors proved very valuable. A

remaining errors are 'deliberate mistakes' by me! My thanks are also due to Kate Baker and Bob Lande, who typed the manuscripts with great care, on both sides of the Atlantic in between babies and racquetball championships, respectively—anything to get away from my handwriting! Finally, my thanks go to my family who taught me the best cooperative game of all while I was writing this book.

L. C. Thom

Glossary of Symbols

$x \in X$	means x is a member of the set X
$x \notin X$	means x is not a member of the set X
$\{x \dots\}$	is the set of x with the property ...
$S \cup T =$	$\{x x \in S \text{ or } x \in T\}$
$S \cap T =$	$\{x x \in S \text{ and } x \in T\}$
$S \subseteq T =$	set S is included in set T
$S - T =$	$\{x x \in S \text{ and } x \notin T\}$
\emptyset	is the empty set
$\#S$	the number of elements in the set S
$ x =$	$\max \{x, -x\}$
$x > y$	x greater than y
$x \geq y$	x greater than or equal to y
$x \not> y$	x not greater than y
$n!$	1. 2. 3. 4. $(n - 1). n$

$$\sum_{i=1}^n x_i = x_1 + x_2 + \dots + x_n$$

If $\underline{x} = (x_1, \dots, x_n)$

$$\|\underline{x}\| = \max_k |x_k|$$

$$\|\underline{x}\|_2 = \left(\sum_{i=1}^n x_i^2 \right)^{1/2}$$

$\frac{df(x)}{dx} = f'$ is the derivative of function f

Two-person zero-sum games

I, II are the players

I_i (II_j) i th pure strategy of player I (II)

e_{ij} payoff to player I of I_i versus II_j

v_L, v_U lower and upper values of the game

$\mathbf{x} = (x_1, \dots, x_n)$ mixed strategy for player I

$\mathbf{y} = (y_1, y_2, \dots, y_m)$ mixed strategy for player II

v value of game

$\mathbf{x}^*(\mathbf{y}^*)$ optimal strategy for player I (II)

$X(Y)$ set of all mixed strategies for player I (II)

Two-person non-zero-sum game

$e_i(\mathbf{x}, \mathbf{y})$ payoff to player i if I plays mixed strategy \mathbf{x} and II plays mixed strategy \mathbf{y}

v (v_{II}) maximin values for player I (II)

n-person games

$N = \{1, 2, \dots, n\}$	is the set of players
$S \subseteq N$	coalition of players
$v(\cdot)$	characteristic function
X_S	set of coordinated strategies for players in S
$x = (x_1, x_2, \dots, x_n)$	imputation
$E(v)$	set of imputations in game with characteristic function v
$C(v)$	core of game with characteristic function of v
$N(v)$	nucleolus of game with characteristic function of v
$S(v)$	stable set of game with characteristic function v
$\phi_i(v)$	Shapley value of player i in game with characteristic function v
$x \underset{S}{\succcurlyeq} y$	imputation x dominates y on coalition S
$x > y$	imputation x dominates imputation y

metagames

$k_1 k_2 \dots k_n G$	the metagame $k_1 k_2 \dots k_n G$ based on game G
$R_i(k_1 k_2 \dots k_n G)$	rational outcomes for player i in $k_1 k_2 \dots k_n G$
$\hat{R}_i(k_1 k_2 \dots k_n G)$	metarational outcomes for player i in $k_1 k_2 \dots k_n G$
$\hat{E}(G)$	metaequilibria in game G

multi-stage games

Γ_i	i th subgame of multi-stage game Γ
$v = (v_1 \dots v_n)$	values of game Γ
$\text{val } \Gamma(w)$	value of game $\Gamma(w)$
h_k	history of k th stage of the game
H_k	history of game up to k th stage
$E_i(\cdot, \cdot)$	payoff to player i in supergame

evolutionary games

$e(x, y)$	fitness payoff of playing strategy x against a population playing strategy y
$e_i(r, (x, y))$	fitness payoff to player of type i of playing strategy r against a population where type 1's play x and type 2's play y

‘The game’s afoot’

(Shakespeare)

1.1 WHAT IS A GAME?

Have you read the newspaper today? If so, the front page probably contains a report of some political controversy, or a strike, or perhaps describes armed conflict and violent actions by groups of people in different countries. The inside pages will report actions by various pressure groups to change social policy, and will describe government decisions about such policies—improvements in housing, allocation of resources, and finance to the various branches of health and social services. The financial pages will be full of takeovers, firms’ attempts to improve their market share, changes in prices of goods, or government attempts to control the financial markets. Finally, there will be the sports page or the chess or bridge column to read.

What do all these reports have in common? They all describe conflicts of interests between people or groups of people such as political parties, governments, and businesses. We call the theoretical models of such conflicts of interests **games**. Recalling the famous definition of a model as a small imitation of the real thing (as in ‘model husband’) indicates that in a game one is trying to extract the essential problems in the conflict of interest. **Game theory** consists of ways of analysing these problems. Obviously, most conflicts are too complicated to include all the facets involved in the corresponding model, but a game could still be useful in describing the main types of decisions open to the participants and the sort of results that could occur. For some games, game theory will suggest a ‘solution’ to the game, that is a best way of playing the game for each person involved; but for most games describing real problems all it can do is to rule out some types of decisions and perhaps suggest, which players will work together.

These theoretical models of conflict are called games because we can identify easily the conflicts of interest in recreational games like Poker, Noughts and Crosses, or Monopoly; and some of the board games, like Chess, did develop historically as models of warfare. It is in a way an unfortunate choice of name, because it has the connotations of amusement, light-heartedness, and a recreational contest. I hope the reader will occasionally be amused, but games cover a much wider area than just board games or ‘bored’ games. We shall consider economic and business problems, the tactics and logistics of warfare, international and national politics, and social policy all as candidates to be modelled as games.

1.2 EXAMPLES OF GAMES

To get a feeling for what is involved in a game, let’s look at some simple examples. Try to think what are their important features and what if anything they have in common.

Example 1.1 — Noughts and Crosses. Draw an $n \times n$ grid. The first player puts a nought in any square, and then the second player puts a cross in some unused square. Continue in sequence until one player has a line (column, row, or diagonal) of n noughts or n crosses. That player then wins.

You probably haven't played this game for a few years, so now is your chance. You will find that if $n = 1$ or 2 , the first player always wins, and if $n = 3$, you can always draw unless you make a mistake. What happens for $n = 4$ and higher n ? What about the three-dimensional version, i.e. $n \times n \times n$?

Example 1.2—Simplified Poker. There are only two cards involved—an 'Ace' and a 'Two'—and only two players—whom we label I and II. Each puts £1 in the pot and I deals II one card, which II then looks at. If it is the Ace, II must say 'Ace', but if it is the 'Two', II can say 'Ace' or 'Two'. If II says 'Two' he loses the game and his £1 in the pot. If, however, II says 'Ace' no matter what the card is, II must put another £1 in the 'pot'. In this case player I can either believe him, i.e. 'fold' and so lose his £1 in the 'pot', or else he can demand to 'see' the card. In this case I has to put another £1 into the pot, and then the card is shown. If II had the Ace he wins the 'pot' and so takes £2 from I, but if II has the Two, I wins the 'pot' and so takes £2 from II. This game involves the elements of 'bluffing' and 'calling' involved in real poker, but not surprisingly has not yet taken Las Vegas by storm.

Example 1.3 — Nim. A number of matches are set out in two piles, and two players take turns taking matches from the piles. At each turn a player must take at least one match, but he can take as many as he likes more provided they are all from the same pile. The loser is the player who picks up the last match.

Example 1.4—Prisoners' Dilemma. Two people, arrested with stolen property in their possession, are being interviewed separately by the police. They both know that if they keep quiet there is not enough evidence for them to be convicted of theft, and so they will only get a one-year gaol sentence for being in possession of stolen property. If both confess to the theft, they will both get nine years in prison. However, if one confesses and the other keeps quiet, the one who turns Queen's Evidence will go free, while the other will have a ten-year gaol sentence (the extra year for not assisting the police). What should they do? Would it make any difference if they could talk to each other between being arrested and interviewed? You can argue that this game also embodies the dilemma over nuclear disarmament or whether unions should pursue high or low wage claims for their members. Can you see why?

Example 1.5—Pick a number. Each person in a group of people chooses a number. The one with the highest number wins. What number would you choose? Infinity is not allowed. Could you guarantee to win the game somehow?

Example 1.6—Duellists. Two duellists stand $2N$ paces apart with loaded pistols and start to walk toward each other. At each pace they can decide whether or not to fire their one bullet, and the chance of killing their opponent increases as they get nearer. If they fire and miss, honour demands that they still keep walking nearer. When should each man fire? Is this affected by whether the aim [*sic*] is to kill their opponent or to stay alive themselves? In a duel, you would know when your opponent had fired and missed, but suppose instead you were in planes, far apart, armed with a missile, so you didn't know if your opponent had fired and missed. Would this make any difference to when you should fire?

1.3 TERMINOLOGY OF GAME THEORY

Let us emphasise again that game theory is not a prescriptive way of how to play a game. Rather it is a set of ideas and techniques for analysing these mathematical models of conflict of interest. It doesn't tell you how to play the game, but describes properties that certain ways of playing the game have.

and which you might think desirable. Even when the analysis suggests a best way of playing the game it only does it assuming that everyone is playing in the ‘best way’ they can. It never allows for ways punishing your opponent if he makes a mistake, which is the way most games, whether board ones or real life conflict situations, end.

Before we start on this analysis let us look again at the six examples in the previous section, and see what features they have in common. This will help us in defining the terminology of game theory.

Firstly there are always at least two participants (as many as you like in [Example 1.5](#)) called the **players** hereafter labelled I, II, III, etc. or, in later [chapters, 1, 2, 3](#), etc. Each game consists of a sequence of **moves**, some simultaneous, which are either decisions by the players or outcomes of chance events. Thus, in the simplified poker of [Example 1.2](#) the first move is the chance event of which card is picked. If it is a Two, this is followed by the decision by II whether to say ‘Ace’ or ‘Two’. If II says ‘Ace’, the last move is whether I believes him or not.

At the end of the game, each player receives a **payoff**. We will always assume that the payoff is given by a real number. In many games you could associate this number with the amount won, or say the payoff is +1 if you won the game, 0 if it is a draw, and –1 if you lose it. However, in other games the result is more complicated or intangible.

When von Neumann and Morgenstern (1947) introduced the basics of game theory, they also developed the idea of the **utility** of an outcome of the game, so that these numbers reflect your preferences. Thus, suppose the outcomes of the game were ‘going to a football match’ or ‘going to the cinema’ and you preferred the football match. You would choose two numbers $u(\text{FM})$ —the utility of going to the football match—and $u(\text{C})$ —the utility of going to the cinema—so that $u(\text{FM}) > u(\text{C})$. Say $u(\text{FM}) = 4$, $u(\text{C}) = 2$. Obviously you can choose almost any pair of numbers here, but if you start asking more of the utility function this cuts down the number of possible numerical representations. Thus, you may prefer seeing the football match in the dry, to going to the cinema; but would rather go to the cinema than get soaked watching a football match. This requires the utilities to satisfy

$$u(\text{FM Dry}) > u(\text{C}) > u(\text{FM Wet}). \quad (1.1)$$

If you think the chance of rain tonight is $\frac{1}{2}$, and you can’t decide whether to go to the football match or the cinema (you are indifferent) this would be represented by the equation

$$\frac{1}{2}u(\text{FM Dry}) + \frac{1}{2}u(\text{FM Wet}) = u(\text{C}). \quad (1.2)$$

Thus, if you choose $u(\text{FM Dry}) = 4$, $u(\text{C}) = 2$, this means $u(\text{FM Wet})$ must equal 0. This is the situation in most versions of utility theory, where you can choose the utility of two outcomes as you like provided they reflect your preference, but the utilities of all the other outcomes are then fixed completely by your preferences. Readers who want to learn more about utility theory and the axioms underlying it should turn to [Chapter 2](#) of Luce and Raiffa (1957) or to Raiffa (1968).

We will always assume that the players’ preferences over the outcomes of a game satisfy the rules underlying utility theory, and so each outcome can be represented numerically by its utility value. Remember that this utility reflects all the aspects of the outcome, including your regret or joy about what happened to your opponent. So if you get a payoff of utility value 4 and your opponent gets one of 2, you are as happy with that as if you get 4 and he gets 200 or –200.

Returning to the common features in the various games, notice that each player has to make decisions at some moves of the game. A **strategy** for a player is a description of the decisions he will make at all the possible situations that can arise in the game. Thus, having chosen his strategy it will tell him what to do at every situation that can arise no matter what his opponent does or what are the

outcomes of the chance events. In 2×2 Noughts and Crosses, a strategy tells the first player which of the four squares to put his first nought in; and for each of the three replies by his opponent it must state which of the remaining two squares to put the second nought in. Think of it as a set of instructions which enables a computer to play the game for you. It is obvious that for many games, chess for instance, although in principle you can conceive of a strategy, in practice it is too long to write down. (If you were 'Black' in chess you would have to write down your response to all 20 possible opening moves by White, and at your second move reply to all the 400 different situations White can be in after two moves, and so on.)

If the sum of the players' payoffs is zero no matter what strategy they use, the game is called **zero-sum**. In these games, like Nim, or Poker ([Examples 1.2](#) and [1.3](#)), the players are completely opposed to one another in that what one wins the other loses. Games which don't have this property are, not surprisingly, called **non-zero-sum** games. In Prisoners' Dilemma the total payoff is two years in prison if they both keep silent and 18 years if they confess.

Finally, if at every move in the game all the players know all the moves that have already occurred in the game is said to be one of **perfect information**. Thus, Noughts and Crosses and Nim have perfect information, whereas in Poker player I doesn't know which card player II has picked up. Later we shall show that this difference leads to a difference in the type of strategy you might think is best in each game. Is it a good idea always to play the same strategy in Poker? What about Noughts and Crosses?

1.4 HISTORY OF GAME THEORY

Game theory started with two papers by von Neumann (Von Neumann, 1928, 1937), though Borel in the 1920s had also looked at similar problems. (See Borel, 1953, for a translation.) It really sprang to life, however, with the publication of von Neumann and Morgenstern's book *Theory of Games and Economic Behaviour* in 1944, and especially the second edition in 1947. Rarely has the first book in a subject contained so many of the ideas that are still the main areas of interest in the subject or made so great an impact as this one. The reason was mainly the Second World War, because during this there had been considerable activity in modelling decision situations which involved one or more decision makers. Hence, the rise of Operations Research. Most of the military problems that can be modelled as games are of the two-player zero-sum type, and these are the very ones for which game theory can suggest a specific 'solution'. Thus, at the end of the war, people were thinking of how to model decision situations, and there was a view that game theory had had a successful, if secret, track record in the military area.

In the next few years there was a great deal of work in game theory as people sought to show it was the mathematical panacea in all areas of human conflict. They tried to expand the mathematics to incorporate other problems, such as bargaining and arbitration, into the framework. They tried to solve the open theoretical question, and to apply the theory to areas like politics and economic competition. The four volumes: *Contributions to the Theory of Games* (Kuhn and Tucker, 1950, 1953; Drescher, Tucker and Wolfe, 1957; and Tucker and Luce, 1959), give a good idea of the problems that were being examined at that time.

However, as people concentrated more on games with more than two people, it was realised that there was no 'nice' solution concept for these games; nor did the game models capture all the features of real-life conflict situations. Thus, when in 1957 Luce and Raiffa wrote the other classic book in the area, *Games and Decisions*, they were careful to point out the limitations of game theory. This failure from grace continued through the 1960s, and the nadir was reached when Lucas (1967) found a two-person game that did not have a 'solution' in the sense suggested by von Neumann and Morgenstern.

Since then game theory has recovered some of its popularity. It is no longer considered the 'panacea' to solve all human conflict, but it is certainly the best way of thinking about conflict situations. It is a useful test-bench for looking at what new concepts about conflict actually imply, and it highlights the important decisions that have to be made in real-life situations. There are still large groups of researchers, especially in the USA and Israel, working on 'classical' game theory and bargaining. This involves developing and exploring new properties that they feel resolutions of conflict situations should possess, and widening the areas of application of game theory even to include religion (Brams, 1980).

There has also been tremendous development in using game theory to record how people actually react in conflict situations. Psychologists and game theorists devise particular games to test whether people's decisions are in these situations and how they compare with game theory predictions. Prisoners' Dilemma is a popular candidate for such a game, and the number of published papers concerning experiments with it is over two hundred. This has led to the idea of devising games as a teaching and learning tool, and in [Chapter 10](#) we shall look at **gaming**, as this aspect of game theory is called. Another development from the experiments of actually playing games is to try to explain how people arrive at outcomes which are not in agreement with the 'good' solutions of classical game theory. The most obvious of these theoretical extensions is the idea of metagames introduced by Howard (1971).

In the last ten years completely new applications of game theory have been developed in unexpected areas. Thus, Maynard-Smith (1974) described how a game-theoretic framework is useful in describing the evolution of genes, which affect breeding patterns.

Thus, games and game theory can look forward to an exciting future, not as a way of solving all conflict problems, but as the most useful collection of techniques for analysing these problems.

PROBLEMS FOR CHAPTER 1

- 1.1.** Consider the following types of games.
- Games with perfect information, where some of the moves are chance events.
 - Games with perfect information, with no chance moves.
 - Games which do not have perfect information, but have chance moves.
 - Games which do not have perfect information and do not have chance moves.

Which type is each of the following games Chess, Bridge, Monopoly, Draughts (Checkers), Scissors–Stone–Paper, Ludo, Poker, Noughts and Crosses? Write down one more game of each type.

- 1.2** Give examples of a situation (not necessarily a board game) which can be modelled as a game
- with two players and is zero-sum;
 - with two players and is non-zero-sum;
 - with more than two players and is zero-sum;
 - with more than two players and is non-zero-sum.

- 1.3.** Explain why there are really two strategies for each player in 2×2 Noughts and Crosses ([Example 1.1](#)). What are they?

- 1.4.** In the duellists' game ([Example 1.6](#)), write down all the strategies for each player in a 'quiet' duel when the players don't know if their opponent has fired. What is the difference between these strategies and the ones in a 'noisy' duel where they know if their opponent has fired?

- 1.5.** Let $u(x)$ be a person's utility function of winning $\pounds x$: and it is standardised by calling $u(0) = 0$ and $u(100) = 100$. If he is indifferent between winning $\pounds 40$ for certain or taking part in a gamb

where he has a 50% chance of winning £100 and a 50% of winning £0, what is $u(40)$? If he is willing to pay £10 to take part in a gamble where you have a $\frac{1}{4}$ chance of winning £50, otherwise you get no prize, what can you say about his utility of losing £10?

TWO-PERSON ZERO-SUM GAMES

'The game is never lost till won' *George Cra*

2.1 EXTENSIVE FORM

We concentrate in this chapter on games with only two players, I and II, where what I wins, II loses, i.e. a two-person zero-sum game. One way of describing such a game (in fact it will work for any game) is by recording all possible sequences of moves that can occur in it, and the payoff at the end of each sequence. This can be represented diagrammatically by a **tree graph**. In such a graph each point represents a point in the game where a move must be made. Remember, a move is either a decision by one of the players or a chance event. The possible moves that can be made at that point (either the outcomes of the chance event or the possible decisions by the player) are represented by lines drawn from that point (Fig.2.1).

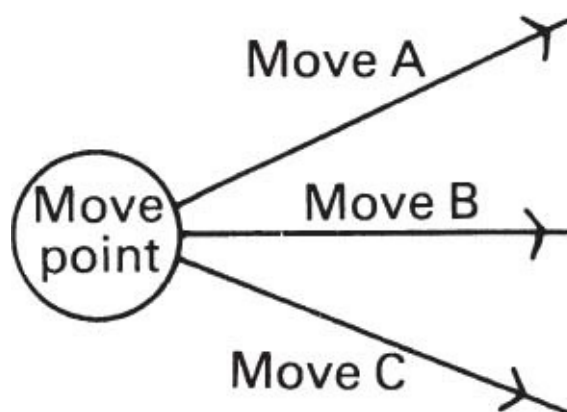


Fig. 2.1—Typical move on a tree graph.

If we can arrive at the same point in the game by two different sequences of moves, we would represent it by two different points, since this allows the decisions made to depend on what has already happened in the game, and so be different for the two different sequences. Thus, we cannot have the situation shown in Fig. 2.2.

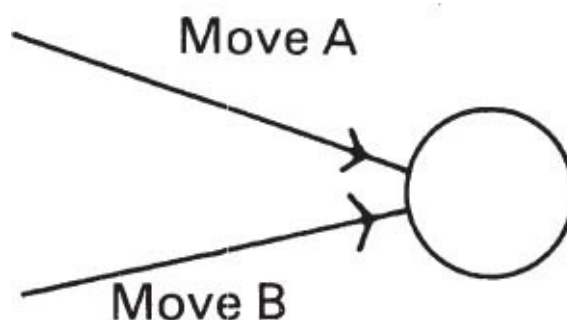


Fig. 2.2—This cannot happen.

Let's look at [Examples 1.2](#) and [1.3](#) in this way, which is called the **extensive** form of the game.

Example 2.1—Simplified Poker (as in [Example 1.2](#)). In the tree graph for this game we label the chance move points M_0 ; those that involve a decision by player I, M_I ; and those that involve decision by II, M_{II} (see [Fig. 2.3](#)). The payoffs are written (a, b) where a is I's payoff and b is II's. Looking at the tree, one can see that I has two strategies, namely:

- I_1 —believe II when he says Ace,
- I_2 —don't believe II when he says Ace;

while II also has two strategies:

- II_1 — say 'Two' when he has a 'Two',
- II_2 — say 'Ace' when he has a 'Two'.

The real crux of the game is that player I doesn't know which of the M_I points he is at when he has to make his decisions. Given the information I has available he cannot distinguish between the points. Points with this property are said to be in the same **information set**, and all a player knows is that he is in that set somewhere.

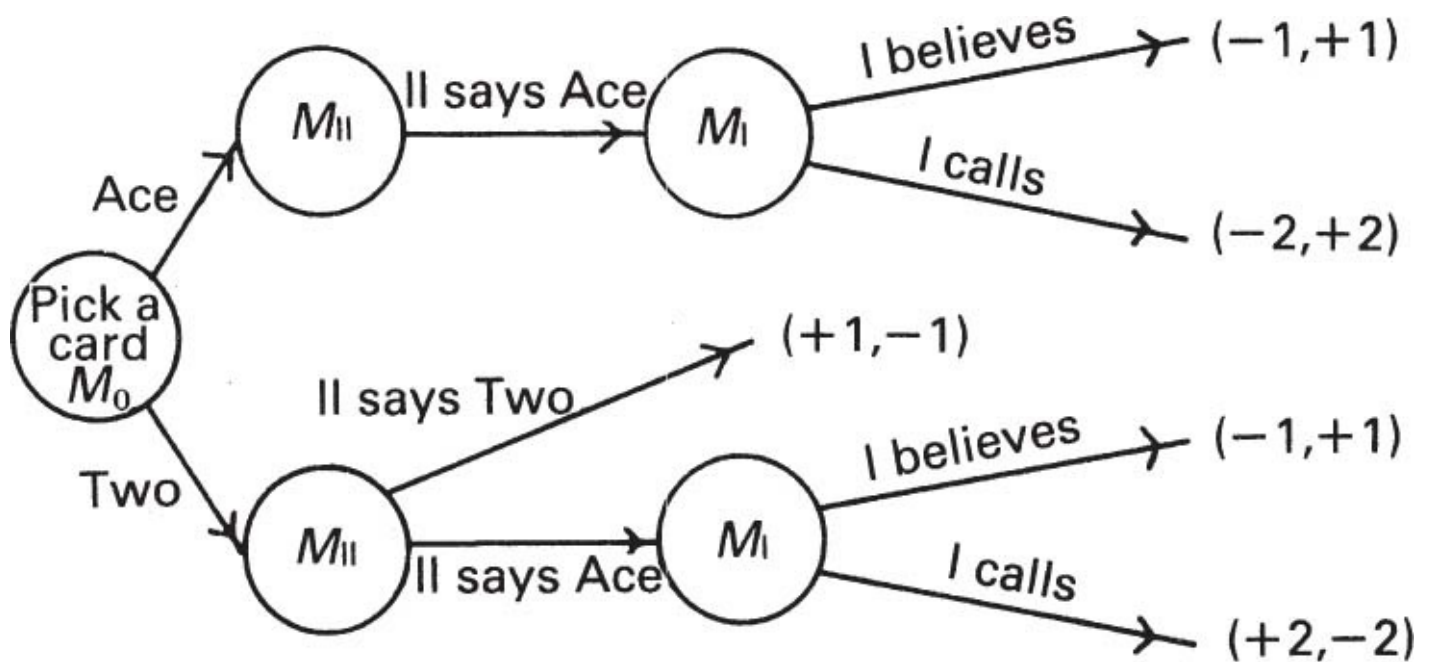


Fig. 2.3—Extensive form of Poker.

Example 2.2—2-2 Nim (as in [Example 1.3](#)). Take the very simple example where there are two matches in each pile. This example was discussed in Jones (1980) and leads to the tree graph shown in [Fig. 2.4](#), where $(=, =)$ is the situation with two matches in each pile. From the tree, we can again identify the different strategies for each player—three for player I, and six for player II—follows:

- I_1 — take 1 match in the $(=, =)$ case and 1 in the $(=,)$ case,
- I_2 — take 1 match in the $(=, =)$ case and 2 in the $(=,)$ case,
- I_3 — take 2 matches in the $(=, =)$ case.

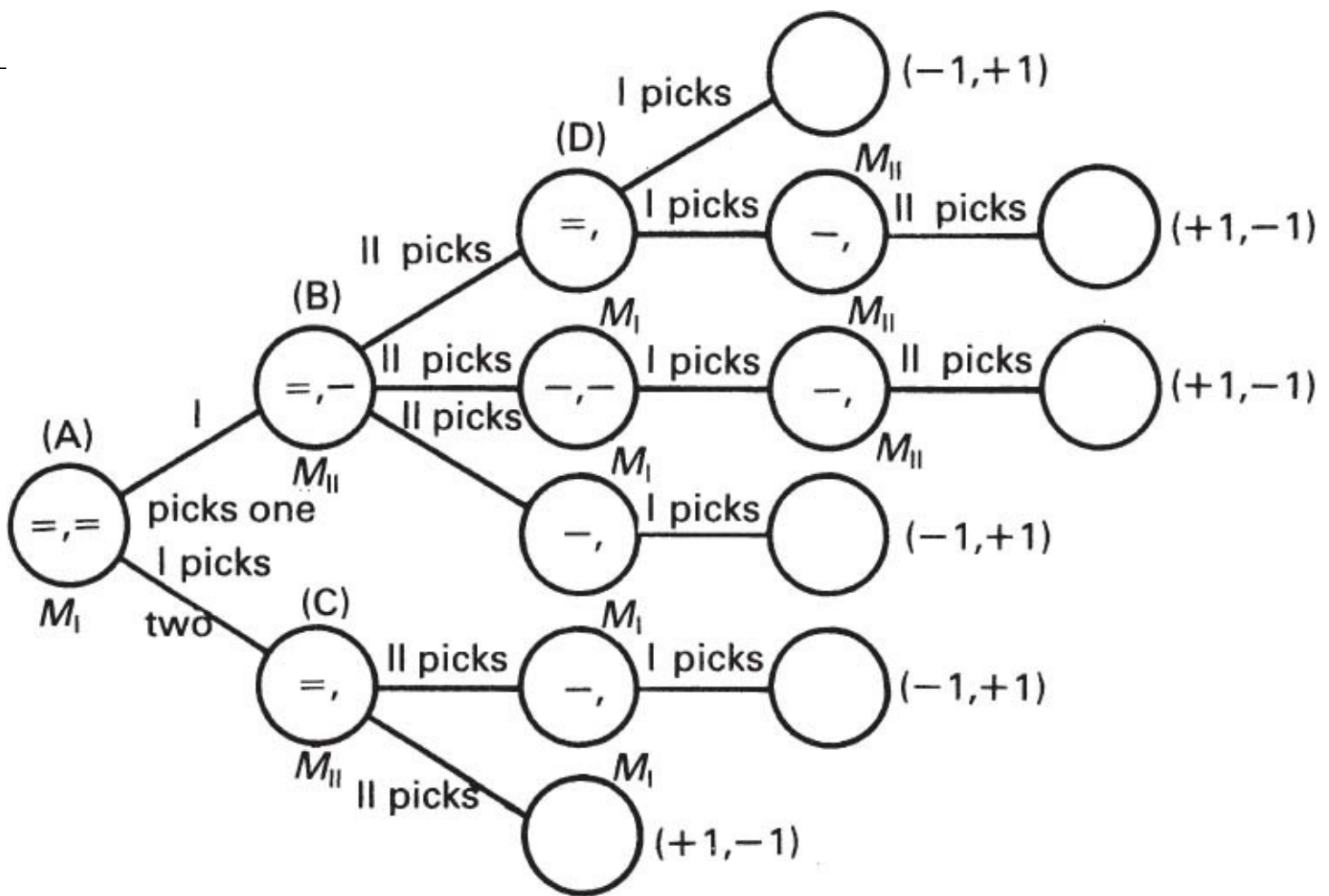


Fig. 2.4.—

Notice that in I_3 you do not have to state what to do in the $(=,)$ case since it will not arise for I. II strategies are:

- II_1 — if $(=,)$ take 2 matches, and if $(=, -)$ take 1 from smaller pile,
- II_2 — if $(=,)$ take 2 matches, and if $(=, -)$ take 1 from larger pile,
- II_3 — if $(=,)$ take 2 matches, and if $(=, -)$ take 2 from larger pile,
- II_4 — if $(=,)$ take 1 match, and if $(=, -)$ take 1 from smaller pile,
- II_5 — if $(=,)$ take 1 match, and if $(=, -)$ take 1 from larger pile,
- II_6 — if $(=,)$ take 1 match, and if $(=, -)$ take 2 from larger pile.

Also in this problem we can prune the tree somewhat by working back from the end of each branch and working out what the best decision at each move is. Thus, at point D, one of I's strategies leads to a payoff -1 and the other to a payoff $+1$ for him, so he would obviously choose the latter. Thus, we can remove the branches of the tree from D onwards and replace them by the payoffs $(1, -1)$. So at B, II's decisions now lead to payoffs $-1, -1$ and $+1$, respectively, for him, so he would obviously choose the last. Thus, we can replace the tree from B onwards by the payoffs $(-1, +1)$. Similarly at C, I would choose the decision that leads to $(-1, +1)$. The tree now looks like the one shown in Fig. 2.5. It is obvious no matter what I does his payoff will be -1 , i.e. II will win the game.

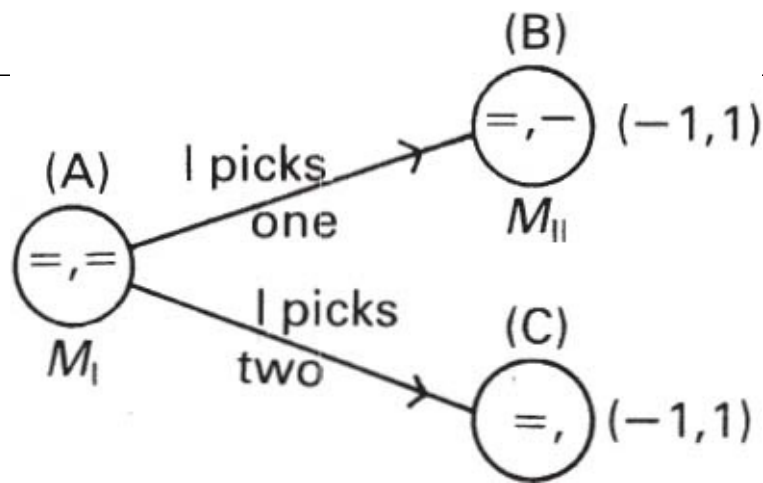


Fig. 2.5—Pruned tree for Nim.

Thus, in Nim we can use the extensive form to work out who will win the game. Notice that all the information sets consists only of one point. In Poker, we can't say who would win because we can't work back along each branch separately. What I chooses between 'believes' and 'calls' must hold for both branches. This difficulty arises because Poker is not a game of perfect information like Nim and so has information sets consisting of more than one point.

These examples highlight the advantages and disadvantages of the extensive form of games. The disadvantages are firstly, even for Nim, it was quite complicated to draw the tree and then work back through it. For most games it is just too long to draw the tree graph and work back through it to find the answer to the game. Secondly, for games like Poker, which don't have perfect information, you cannot work back through the tree because you have to make the same decision on different branches of the tree. The advantage of the extensive form is that it enables you to get a 'picture' of the game so that you can systematically work out what are the possible strategies. Also, it seems obvious that for games of perfect information we could in principle always draw the tree graph and then work back through the tree to find the solution to the game, i.e. a best strategy for each player and the expected payoff if these play each other. Chess, Draughts and Noughts and Crosses all have perfect information. What is their solution?

2.2 NORMAL FORM

Another way of analysing games starts by listing all possible strategies for each player, i.e. I_1, I_2, \dots, I_n for player I and II_1, II_2, \dots, II_m for player II. We could use the tree graph to find all these strategies. Although, as we mentioned above, this could be a very difficult if not impossible task, we can always make this list in principle, and so this practical problem will not invalidate any of the theoretical results obtained. Having made the list, if we imagine I playing strategy I_i , and II playing II_j , we can work through which moves each player will play at each decision point and get to the payoffs, which we write as $(e_{ij}, -e_{ij})$. Thus, in Nim (Example 2.2) if I plays I_1 and II plays II_1 firstly I takes 1 match leaving $(=, -)$ then II takes 1 from the smaller pile to get $(=, .)$. I_1 then tells I to take one more match leaving $(-, .)$ and II must pick up the last match and so lose the game. So the payoff is $(1, -1)$.

If there are chance moves in the game, then when I plays I_i against II's II_j , the payoff depends on the outcome of the chance move. It seems reasonable in such a case to take the expected payoff when I_i plays II_j . So we multiply each payoff by the probability of the chance event that gave rise to it, and add all these products together. This gives the average or expected payoff. In Poker (Example 2.

suppose I_1 plays II_2 . Then if the outcome of the chance event is that II gets the Ace, he says 'Ace' and I believes him. The payoff then is $(-1, +1)$. If the outcome of the chance event is that II gets the Two however, he says 'Two' and loses the game giving payoff $(+1, -1)$. We assume the chances of the Ace and Two being chosen are both $\frac{1}{2}$, so the expected payoff is $\frac{1}{2}(-1, +1) + \frac{1}{2}(+1, -1) = (0, 0)$. Notice that once we start using expected payoffs, we are implicitly thinking of the game being played over and over again, and looking at the long-run average. We will return to this point below.

Thus, we can think of the game as one in which each player simultaneously (or in secret from the other) chooses one of his strategies, I_i and II_j say, and the expected payoff is then $(e_{ij}, -e_{ij})$. This is the **normal form** of the game. From now on because Payoff II = -Payoff I in this chapter, we shall only record I's payoffs. We record them as an $n \times m$ matrix with the i, j th entry, e_{ij} , the **payoff matrix**. In the normal form of the game you can make all the moves you could make in the original game, and get the same payoff although the sequential nature of the moves has been lost, as has the idea of perfect information. However, it is the same game we are looking at, whichever form we take. Returning to the two examples of Section 2.1 again and writing them in normal form, we get the following:

Example 2.1 — Simplified Poker. Recall:

I_1 — believe II when he says 'Ace',

I_2 — don't believe II when he says 'Ace',

are I's strategies, and II's are:

II_1 — say 'Two' when you have a Two,

II_2 — say 'Ace' when you have a Two (bluff).

The payoff matrix is:

$$\begin{array}{c} \\ I_1 \\ I_2 \end{array} \begin{array}{cc} II_1 & II_2 \\ \left(\begin{array}{cc} 0 & -1 \\ -\frac{1}{2} & 0 \end{array} \right). \end{array} \quad (2.1)$$

This is obtained as follows. For I_2 versus II_1 if II gets an Ace he says 'Ace' and I believes him, so I has payoff -1 ; if II gets the Two he says 'Two' and so I gets payoff $+1$ straightaway. The chance of an Ace is $\frac{1}{2}$, the chance of a Two, is $\frac{1}{2}$ so expected payoff is $1 \cdot \frac{1}{2} + -1 \cdot \frac{1}{2} = 0$. For I_1 versus II_2 , no matter what II gets, he always says 'Ace' and I always believes him and gets payoff -1 . In I_2 again versus II_1 , if II has an Ace he says 'Ace', but I does not believe him and so when Ace is shown I loses -2 , whereas if II gets the Two he says so and I gains $+1$. The expected payoff is $\frac{1}{2} \times -2 + \frac{1}{2} \times 1 = -\frac{1}{2}$. Lastly if I_2 plays II_2 , then II always says 'Ace', and I never believes him. When the card is shown, if it is an Ace, I gets -2 , but if it is a Two he gets $+2$. Thus, the expected payoff is $-2 \times \frac{1}{2} + 2 \times \frac{1}{2} = 0$.

Example 2.2 Nim. Recall that I has three strategies.

I_1 — take 1 match in the $(=, =)$ case, and 1 in the $(=,)$ case,

I_2 — take 1 match in the $(=, =)$ case, and 2 in the $(=,)$ case,

I_3 — take 2 matches in the $(=, =)$ case.

Whereas II has six strategies:

II_1 — if $(=,)$ take 2 matches, and if $(=, -)$ take 1 from smaller pile,

Π_2 — if $(=,)$ take 2 matches, and if $(=, -)$ take 1 from larger pile,

Π_3 — if $(=,)$ take 2 matches, and if $(=, -)$ take 2 from larger pile,

Π_4 — if $(=,)$ take 1 match, and if $(=, -)$ take 1 from smaller pile,

Π_5 — if $(=,)$ take 1 match, and if $(=, -)$ take 1 from larger pile,

Π_6 — if $(=,)$ take 1 match, and if $(=, -)$ take 2 from larger pile.

When we combine the strategies we get the following 3×6 payoff matrix:

$$\begin{array}{c} \Pi_1 \quad \Pi_2 \quad \Pi_3 \quad \Pi_4 \quad \Pi_5 \quad \Pi_6 \\ \begin{array}{l} I_1 \\ I_2 \\ I_3 \end{array} \left(\begin{array}{cccccc} 1 & 1 & -1 & 1 & 1 & -1 \\ -1 & 1 & -1 & -1 & 1 & -1 \\ 1 & 1 & 1 & -1 & -1 & -1 \end{array} \right) \end{array} \quad (2.1)$$

As an example, if we play I_1 against Π_2 we have the sequence:

$$(=, =) \xrightarrow{I} (=, -) \xrightarrow{\Pi} (-, -) \xrightarrow{I} (-,) \xrightarrow{\Pi} (,), \quad (2.2)$$

and so I wins and gets payoff +1.

2.3 MAXIMIN CRITERION

Having obtained the payoff matrix, how do we analyse the game? Which strategy is player I or player II likely to choose, and which should we advise him to choose? The important assumption made is that all game-players should be naturally pessimistic, certainly for zero-sum games. Since your opponent is trying to maximise his payoff, then in a zero sum game this means he is also trying to minimise your own payoff. So for each of I's strategies I looks at the minimum payoff he gets using that strategy. For I_i this is $\min_j e_{ij}$. He might well choose the strategy which has the largest of the minimum payoffs. I is maximising his minimum payoff and we call this the **maximin criterion**. Using this strategy he can guarantee he will get a payoff of at least v_L , where

$$v_L = \max_i \min_j e_{ij}. \quad (2.3)$$

This is the **lower value** of the game.

II does exactly the same, but since we are recording only I's payoff, which is the negative of II's payoff, for each of II's strategy II looks at the maximum I gets under this (which is equivalent to the minimum that II gets using that strategy). For Π_j this will be $\max_i e_{ij}$. II then chooses the strategy that minimises this maximum payoff for I, i.e. he is **minimaxing**. Using this strategy, II can guarantee that I will not get a payoff greater than v_U the **upper value** of the game, where

$$v_U = \min_j \max_i e_{ij}. \quad (2.4)$$

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